

THE VIEW FROM THE BRIDGE

APL'S KENNETH GLENN SAYS COST-CUTTING AND INTENSIFYING ASSET UTILISATION WILL DICTATE HIS STRATEGY FOR THE COMPANY THIS YEAR

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'We are focused on growing organically'



DATA HUB

THIS MONTH'S DATA

Analysis of the industry's key supply and demand indicators reveal that over tonnage will depress freight rates and charter hire prices further, leading to continuing hardship for owners and liner companies.

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DATA HUB

SHIPPER SENTIMENT SURVEY

The new monthly analysis with a focus this issue on the European trades. Full of surprises, it reveals those carriers that scored well and why, and those that need to 'raise their game'.

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DATA HUB

TRADE STATISTICS

Cargo volumes moved on Europe's principal routes slowed down in Q3 11 and with the euro crisis and sovereign debt issues affecting consumption and investment levels, demand is likely to be even softer in 2012.

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DATA HUB

FREIGHT FORECASTER

An influx of super-post-panamax ships combined with weaker than expected



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demand has depressed freight rates this year. Moreover, forecasts for 2012 suggest that things could get even worse.

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DATA HUB

BOX POOL UPDATE

Last year saw container production fall sharply in the second half of the year as ocean carriers and lessors scaled back their purchasing programmes. *Containerisation International* looks at the impact on prices and the prospects for the sector in 2012.

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DATA HUB

WORLD FLEET UPDATE

An update on what has been delivered, ordered, changed hands and been broken up over the past month, plus, new from this issue, intelligence on how the value of the fleet is changing.

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A BIG WIDE WORLD

GREAT EXPECTATIONS, BUT IT'S HARD TIMES

Double-digit growth is a dream, says Philippe Hoehlinger, our new economics columnist.

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BOX WORLD BRIEFING

NEWS ANALYSIS

- MSC's tie-up with CMA CGM could squeeze out smaller ocean carriers.
- There's no let-up in the Middle East's relentless push for growth.
- Niche carriers face uncertainty as MISC Berhad withdraws from liner shipping and Trailer Bridge files for bankruptcy.

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VIEW FROM THE BRIDGE

MY YEAR AHEAD

Kenneth Glenn speaks to John Fossey about the opportunities and challenges he faces in his first full year as president of APL.

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CARRIERS CLOSE UP

THE GREEN GENERATION

ACL has big plans for its future – not least its ground-breaking new eco vessels. Andrew Abbott, president and ceo of the Grimaldi Group subsidiary, outlines his plans.

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TRADE ROUTE INTELLIGENCE

LIGHT IN SIGHT FOR MED TRADE

Despite a dire 2011, there may be no death knell in the lacklustre Asia to Mediterranean trade lane.

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THE SHIPPER CLOSE UP

DRIVING THE POINT HOME

Renault, the French automotive giant talks about its views on carrier/shipper relationships, or the lack of them.

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THE SHIPPER CLOSE UP

REEFERS ON THE SLIDE

Bananas are one of the most important perishable products still moved by specialised reefer ships, but box ships are grabbing market share. Richard Bright reports on the implications?

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PORT-SIDE

GREEDY FOR GROWTH

Despite voracious growth, Istanbul is still not satisfied. We look at the latest developments and the driving forces behind them.

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PORT-SIDE

TAKING ON GOLIATH

Malaysian ports square up to Singapore for South East Asia's transshipment cargo. There can only be one winner, can't there?

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OPPORTUNITIES & RISK

REFORM OPENS UP INDEX USE

The FMC's new rule will allow the industry to take full advantage of freight rate indices – but could its European study reopen anti-trust discussions in Congress?

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THE TECH DIFFERENCE

APPRAISAL WITHOUT EMBARRASSMENT

OceanMetrics is INTRA's new performance measurement tool intended to bring transparency to both shippers and carriers. But anonymity is also critical.

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'SHOW ME THE MONEY!'

TIME FOR TOUGH TALKING TO CARRIERS

Better metrics and more vessel disposals are needed if container lines are to get their houses in order.

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WORLD CLASS PORT SERVICES

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