

DATA HUB

TRADE STATISTICS

MDS Transmodal considers whether North America's positive performance sits alongside expectations of global growth

DATA HUB

WORLD FLEET UPDATE

Box fleet remains static as deliveries are offset by demolition

P10

DATA HUB

LOAD FACTORS

Economic growth in advanced economies is stronger than expected, while growth in emerging economies is weaker

P16

REVIEW OF 2013

CONTAINER LINES

Is 2013 a turning point for container shipping, as the proposed P3 network looks set to reshape the industry?

P20



REVIEW OF 2013

PORTS AND TERMINALS

A year of consolidation as global operators spend the year building fresh alliances or switching assets

P24

REVIEW OF 2013

FREIGHT FORWARDERS

Freight forwarders adopt varied strategies to tackle volatile freight rates

P26

CARRIERS

SHIPS OF THE FUTURE

Top classification societies say there is no technical barrier to expand vessel capacity beyond 20,000 teu

P28

PREVIEW OF 2014

UPTICK AHEAD FOR BOX HUBS

Forecasts of higher growth in 2014 amid background of radical changes. Is this the new normal?

P35

REVIEW OF 2013

BOX PRODUCTION

Early buying spree by lines peters out in 2013 as lessors continue to invest

P41

SHOW ME THE MONEY!

TAKING THE STING OUT OF SWING

Martin Plambek asks whether a private sector currency initiative could help shipping

P45

REVIEW OF 2013

CONTAINER LEASING

Smaller players put pressure on new contracts but major lessors remain positive P46

PORT-SIDE

PORT TECHNOLOGY

Hi-tech global gangs compromise supply chains, while iPad and Twitter will influence shipper demand for instant supply chain data

P50



FOCUSED ON EXCELLENCE

Containerisation International's award winners take a bow in front of the camera at our prestige London event.

P54

VIEW FROM THE BRIDGE

TURNING THE CORNER

Rickmers Trust Management believes the charter market will soon be back on track

P58



BOX WORLD BRIEFING

NEWS ROUND-UP

- · Shipping lines face antitrust proceedings
- Hapag-Lloyd and CSAV hold merger talks
- G6 spreads its wings across the Atlantic and Pacific
- FMC asks P3 for more information

P64

CARRIERS

SPOTLIGHT ON NOL

The Singapore line's financial results reveal a lacklustre performance

P71

GUEST COLUMNIST

THREE SCORPIONS IN A BOTTLE

P3 partners have to avoid mutual destruction but allay the regulators' concerns, says Chris Welsh

P74

ANALYSIS

LACK OF AN ALTERNATIVE

Will regulators provide an alternative if they reject the P3 Network?

P75

